

October 25, 1974

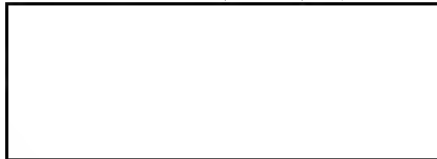
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MEMORANDUM

SUBJECT: Notes on the Intelligence Subcommittee Meeting -
October 21

PRESENT: The Honorable Robert Murphy, Chairman
Dr. David Abshire
Mr. William Casey

STAFF: Francis O. Wilcox
Fisher Howe
Thomas J. Reckford
Paul R. Schratz

GUESTS:



ABSENT: Representative Peter Frelinghuysen
Mr. Arend D. Lubbers

All Source Study

[redacted] presented an outline for the historical review of major intelligence studies. He is in the process of analyzing fifteen major studies of the intelligence community dating back to 1960. The Kirkpatrick Joint Study Group Report of 1960 is considered a watershed because it resulted in the establishment of the Defense Intelligence Agency and a decline in the power and independence of the military service intelligence agencies. The review will identify the problems which each report tried to solve, will group the recommendations around major themes or problem areas, will determine as far as possible the effect of the report on the problems, and will isolate those problems which seem recurrent or intractable. Hitchcock presented a preliminary list of recurring topics.

The discussion of [redacted] presentation focused on the following subjects:

- a. Requirements. The profusion of intelligence requirements was seen as a particularly serious problem. Collection lists are too long and all-inclusive, and too much trivia is collected. Users treat intelligence too much as a free good.
- b. Clandestine Services. Dr. Abshire recommended that the clandestine services be a very high priority for the

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On 10/25/79, [redacted] on his personal movement on the topic, he suggested that we assure ourselves, possibly by a letter from the Chairman, that Senator Mansfield is fully aware that the Committee is pressing ahead with its investigation.

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- c. Guidance. [redacted] requested guidance on the proper focus of his work, and he was urged to concentrate on those topics closely related to the conduct of foreign policy. It was suggested that he give some attention to consumers of intelligence, more than just the problem of consumer feedback, and the relationship between the President and the DCI.
 - d. Advisory Board. The Committee discussed the need to consider the utility and effectiveness of the President's Foreign Intelligence Advisory Board (PFIAB) and the importance of Presidential interest and willingness to use such institutions.

Analytical Studies

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[redacted] outlined the scope of analytical issue papers being written under his overall direction and talked about the authors involved. He emphasized that there were four recurring topics in the papers:

- a. The allocation of effort
- b. The relationship between institutions and innovations
- c. The clandestine services (questions of need, review, organization, and legitimation)
- d. The legitimacy and authority for intelligence

Next Meeting

It was generally agreed that the focus of the next committee meeting should be concerned principally with covert operations, that the Committee would try to meet next on November 18 and that a CIA briefing on covert operations might be arranged.

—September 27, 1974

MEMORANDUM

SUBJECT: Notes on the Intelligence Subcommittee Meeting
September 23

PRESENT: The Honorable Robert Murphy, Chairman
Representative Peter Frelinghuysen
Dr. Arend Lubbers
Dr. David Abshire
Mr. William Casey

STAFF: Mr. Fisher Howe
Mr. Peter Szanton
Mr. Kent Crane
Mr. Thomas Reckford

The Subcommittee welcomed Dr. Abshire who requested regular membership on the Subcommittee.

Mr. Howe presented a suggested plan for Subcommittee activity (Memorandum of September 23) which outlined the major substantive questions facing the Subcommittee, the materials available to it and proposed meeting schedule. Discussion followed on the contributions which can be expected from the Commission's Study Program, the analytical studies and the "All Source" Study. In general, the suggested schedule of meetings was concurred in.

The Subcommittee decided that outside specialists could be called upon on an ad hoc basis to help the Subcommittee deal with intelligence issues, but that a Study Group as an enlargement of the Subcommittee would be inappropriate.

Much of the discussion focused on staff responsibilities and relationships, past and potential, as outlined in the agreed "Staff Study" of July 19. The Subcommittee asked that every effort be made to assure that this matter be fully worked out to avoid potential misunderstandings, particularly not to jeopardize the relationship with the intelligence agencies -- which the staff indicated had so far been exceptionally cooperative.